

WELCOME TO

The 2020 Australian Dragon Boat
Championships

At

SYDNEY INTERNATIONAL REGATTA CENTRE



VOLUNTEER MANUAL

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WELCOME

Welcome to the 2020 Australian Dragon Boat Championships. Penrith is a great regional centre and enjoys a world class regatta venue at SIRC which hosted the 2000 Olympics

Australian Dragon Boat Championships 2020 would not happen without our fabulous Volunteers.

The support from NSW State Government and the City of Penrith has been beyond generous, and the local community has been unbelievably supportive.

Volunteers are vital in any organisation – they care and manage to give that little bit extra attention to anyone who crosses their path.

All Volunteers are very important whether they are in the tower pressing buttons or doing the Sanitation role – everybody works as a team so as to ensure that the event at SIRC will be remembered as very friendly with all our visitors wanting to return to the region to see more.

“Volunteers don’t get paid, not because they are worthless, but because they are priceless!”

Sherry Anderson

The Organising Committee say “thank you” for giving up your valuable working hours and precious family time to come and volunteer for this significant national sporting event.

A special mention to Jennifer Bould who wrote the 2016 manual as that served as the template for this 2020 updated manual.

It will be exciting, a learning experience for all involved and a chance to work with both National and International Dragon Boat Club members and Volunteers from all different walks of life.

Thank you again for your time.

Enjoy your Volunteering – Enjoy the Experience!

Geoff Roberts, Pearl Butcher
Shirleen Ho
Volunteer Coordinators,
Aus Champs 2020

VOLUNTEER MANUAL

Aim: To have a fully trained, well informed, well dressed, polite and enthusiastic team of volunteers in hosting the Australian Dragon Boat Racing Championships 2020
Refer to the programs Appendix A

Objective: To recruit, train and co-ordinate volunteers through a Volunteer Program by connecting Organisers with people who wish to contribute their time on a voluntary basis.

VOLUNTEER POLICY

All Volunteers are very important to the effective and efficient running of the Australian Dragon Boat Championships, being held at Sydney International Regatta Centre.

All Volunteers are valued equally whether their duties are on land or on the water.
All volunteers are to be treated with respect and in turn show respect to all Officials, Competitors and the general public regardless of culture and disabilities.

Volunteers will be provided with:

- Volunteer shirt - to be worn whilst on duty at SIRC, spray jacket, hat, bag, **supply depending upon the number of days volunteered and chosen volunteer tasks**
- ID tag – to be worn at all times
- Morning tea, Lunch and Afternoon snack
- Water throughout the day – bring own bottles as water trucks provided
- Parking in allocated areas – car pooling is recommended
- Sunscreen, hat and shade if required
- Volunteer Training – if available TBA via Officials
- Sign on / off sheets at beginning and end of shifts
- Briefing and Debriefing at the beginning and end of shift if required +feedback
- Access to a Grievance Procedure
- Bring a waterproof if the weather forecast is adverse

HISTORY OF DRAGON BOAT RACING

Dragon boat racing began more than 2000 years ago when a group of superstitious people believed that the boat racing would ensure prosperous and bountiful crops. Their celebrations took place on the summer solstice – the time of year typically associated with disease and death and when man felt helpless against the powers of nature. The race has come to symbolize both man's struggle against nature and his fight against dangerous enemies. The tragic tale of Qu Yuan further integrated the dragon boat races into the lives of the Chinese.

The Fourth Century B.C.E. is known as the period of "warring states" in Chinese History. It was a time when numerous supremacy wars between feudal lords erupted. Many kingdoms had already disappeared, except for Chu, which was one of the mightiest kingdoms remaining. Qu Yuan was a poet and a minister and councillor to the king of Chu – truly a great patriot.

He feared for the future of his kingdom and to do the best for his country, he gave advice to his king. To his surprise, the advice was not accepted and was exiled.

During his 20 years in exile, Qu Yuan travelled widely, writing down what he saw into poems. (Some of his well known works include The Lament (Li Sao) and Nine Chapters (Jui Zhang). At the devastation of the kingdom Qu Yuan never regained the Emperor's favour and in desperation and sorrow, threw himself into the Mi Lo River in. The people of Chu loved Qu Yuan. They grieved over his death and spent much time trying to scare the fish and water dragons away from Qu Yuan's body by rowing around the river in their fishing boats, splashing their oars and beating their drums. As to ensure Qu Yuan never went hungry, they wrapped glutinous rice in leaves (zong zi) and threw them into the river. Zongzi are still eaten today as part of the dragon boat festivals. The Dragon Boat Festival is typically celebrated "the Fifth of the Fifth" – the 5th day of the 5th month. Red is the predominant colour on the boats because it is the colour of the number 5 and symbolizes heat, summer and fire. The lengths of the boats can range from 30 – 100 ft but are wide enough to barely fit two people side by side. Some of the original rituals are still practiced today, like the "Awakening of the Dragon" by dotting the eyes of the dragon's head on each boat with red paint. This ceremony is conducted to cleanse and bless the area of the competition, the competitors and their boats. It also gives the boats and their crews the strength of the Dragon and the blessing of the Goddess of the Sea.

The crowd no longer throws stones at the rival boats and it is not imperative that a boat capsize and at least one person drowns – which was once considered a special sacrifice to the gods and was, surprisingly, a sign of good luck!

(Permission granted by AusDBF to copy article)



SPONSORS



PENRITH
CITY COUNCIL

CODE of CONDUCT (AusDBF 2016)

The Australian Dragon Boat Federation is committed to fairness, equity and good sportsmanship in dragon boat racing. AusDBF aims to provide the best possible environment in which its participants can excel and its officials and administrators can discharge their responsibilities to ensure the participants are able to be and perform at their best. The Code of Conduct is designed to ensure that appropriate forms of behaviour are adopted and be and remain the norm for all persons associated with dragon boat racing in Australia.

General code of conduct

As a volunteer for the SIRC 2020 event, you must meet the following requirements in regard to your conduct during any activity held or sanctioned by AusDBF and in any role you hold within AusDBF.

- Respect the rights, dignity and worth of others
- Be fair, considerate and honest with all dealings with others
- Be professional in, and accept responsibility for your actions'
- Make a commitment to provide quality service
- Demonstrate a high degree of individual responsibility, especially when dealing with persons under 18 years of age, as your words and actions are an example
- Be aware of and maintain an uncompromising adherence to AusDBF standards, rules, regulations and policies.
- Operate within the rules of AusDBF including national and international guidelines that govern AusDBF and the State associations.
- Understand your responsibility if you breach or are aware of any breaches of this code of conduct
- Do not use your involvement with AusDBF, a State Association or an affiliated club to promote your own beliefs, behaviours or practices where these are inconsistent with those of AusDBF, the State associations or the affiliated clubs.
- Avoid unaccompanied and unobserved activities with persons under 18 years of age wherever possible.
- Refrain from any form of abuse towards others
- Refrain from any form of harassment towards or discrimination of others
- Provide a safe environment for the conduct of the activity
- Show concern and caution toward others who may be sick or injured.
- Be a positive role model.

CODE OF CONDUCT - SPECIAL POINTS

- Treat all persons with respect, dignity and proper regard for their rights and obligations.
- Perform all duties and responsibilities in a mature, fair and professional manner.
- Do not disclose to any unauthorised person or organisation information which is of a confidential or privileged nature.
- Not use, attempt to use, have in his or her possession, attempt to have in his or her possession, traffic or attempt to traffic any illegal substance.
- To ensure that all persons avoid unaccompanied and unobserved activities with under age team members
- To act at all times in a manner beyond reproach and in such a way as to ensure good relations within and between teams

CULTURAL AWARENESS

This event brings together, paddlers, dignitaries, visitors, officials, staff and media from all over Australia from a diverse range of cultural backgrounds.

Everyone is to be treated with respect, needs focused on and accurate information provided.

Racist comments, inappropriate jokes and behaviour will not be tolerated.

- Good communication skills are essential
- Give person time enough to explain what they want to know
- Check understanding by repeating the question
- Only give precise information – not too much detail
- Speak slowly
- Pause before giving new information
- Repeat important information
- Use visual aids
- Check understanding by asking questions
- Please try to avoid abbreviations, colloquialisms and slang

DISABILITY AWARENESS

During the Australian Dragon Boat Championships 2020, you may encounter people with disabilities.

- Focus on the person – not the disability
- Always ask if they need help – don't assume they need it
- Deaf / hearing impaired – face the person for lip reading, use normal tone of voice
- Vision impairment – identify yourself by name – explain what you are doing and where you will be going
- Always address the person with a disability – not the carer or interpreter
- When addressing anyone in a wheelchair – bend, sit and address them at eye level
- When speaking to a person with an intellectual disability – use clear language and give time to ask any questions

(Source: 2000 Olympics Games Force Manual / Handbook)

FIRST AID and WATER SAFETY

Chosen First Aid Provider SLSC NSW will be providing first aid throughout all of the championships.

It is the duty of everyone in the sport to follow the advice and guidance on safety contained within the Competition Regulations and with the general principle that “prevention reduces risk and injuries and saves lives”

Boats will not be taken out if the winds are too strong. Boats will not be taken out in thunder or lightning. If the weather develops, whilst out on the water, the boats will be returned to shore immediately. PFDs are **voluntary** for this event. Volunteers on the start pontoon or exposed positions will be collected and transported should the weather become inclement

EMERGENCIES, ISSUES & INCIDENTS

Emergencies, Incidents and Issues are bound to occur at one time or another.

At all times be aware of your surroundings.

Should an emergency such as fire, bomb threat, and explosion occur at SIRC Refer to the Emergency Evacuation Plan. **Immediately evacuate** the VIPs, spectators and staff to the **nearest emergency Assembly Point**.

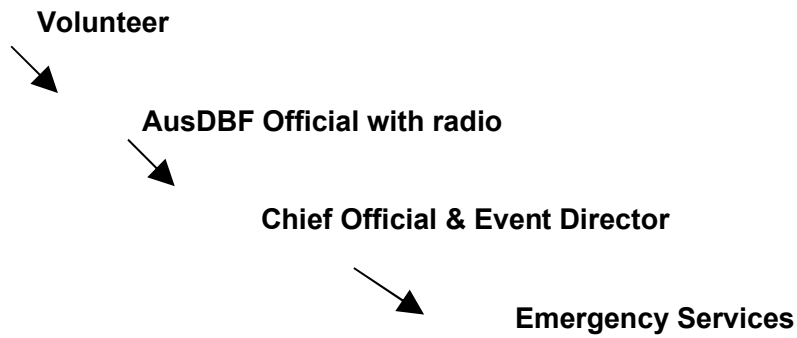
These areas are marked on your SIRC map at the back of the manual

Refer to Appendix B.

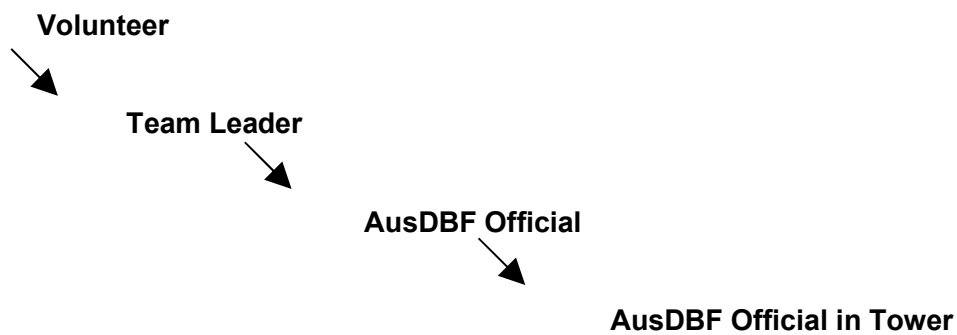
“Volunteers do not necessarily have the time; they just have the heart”

Elizabeth Andrew

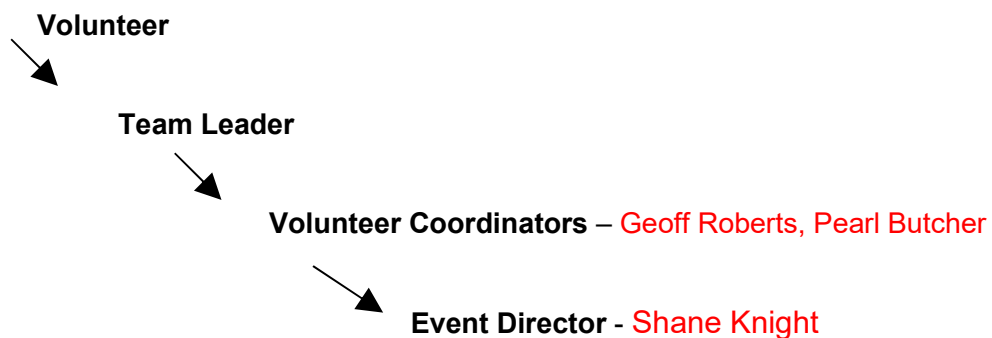
CHAIN OF COMMAND - EXTREME EMERGENCY



CHAIN OF COMMAND - RELATED TO COMPETITION



CHAIN OF COMMAND - NOT RELATED TO COMPETITION



EMERGENCY CONTACT NUMBERS

Event Director – Shane Knight Mob: 0422 090 105

NB: Please phone if there are any changes in circumstances which prevent you from attending your rostered shift, contact one of the Volunteer Co-ordinators:

Geoff Roberts
Pearl Butcher

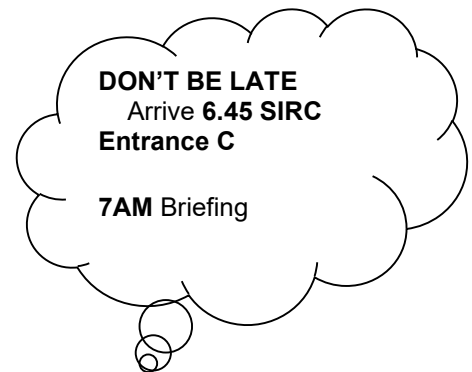
0408 883 962
0400 640 342

EMERGENCY CONTACTS

EMERGENCY	Phone numbers
Ambulance/Fire/Police Emergency If you have a smartphone dial emergency+	000 or 112 (mobile)
Police Station – Penrith	02 4721.9444
Penrith City Council	02 4732.7777
Fire Service Penrith	02 4721.5575
State Emergency Services SES	132 500
SafeWork NSW	13.10.50
National Security Hotline	1800 123 400
Environment Protection Authority	131 555
MEDICAL SERVICES	
Penrith Hospital (Emergency Dept)	02 4734.2000
Poisons Information Centre	13 11 26
OTHER	
Telephone Interpreter Service	13 14 50
NRMA Roadside Assistance	13 11 22
Bureau of Meteorology	1300 659 217

VOLUNTEER CHECK LIST

- ☐ Volunteer shirt, jacket, spray jacket, hat etc
- ☐ ID Tag, lanyard
- ☐ Manual
- ☐ Parking – plentiful on-site
- ☐ Bag - **leave** valuables at home please
- ☐ Personal items



UNIFORMS

Ceremonies, Hospitality, Information Desks, Tower, Administration, Drivers

- Volunteer shirt, black or navy slacks / pants / skirt (smart casual) - full length/ $\frac{3}{4}$ length
- Comfortable, black / navy shoes

Marshalls, Runners, Volunteer Assistants, Security, Transport, Cultural Village

- Volunteer shirt, hat, black or navy pants / skirt (smart/casual) – full or $\frac{3}{4}$ length
- Clean joggers/comfortable shoes

Boat Handlers, Start Pontoon Aligners

- Volunteer shirt, hat, black or navy pants (smart casual) – full, $\frac{3}{4}$ length or shorts
- Non-slip enclosed footwear

NB: NO jeans, tracksuit pants, short shorts or thongs – thanks!

ROLES & RESPONSIBILITIES – Brief Overview

It is expected that your roles and responsibilities will be explained to you in detail at Training Day or at the start of the day if you haven't attended a training day. A full job description will have been provided to you. Please ensure that you sign in, read any information regarding the day's activities and attend briefing within your area

It is recommended, all volunteers take the time to read the Competition Rules and Regulations so you are familiar. These can be found on the AusDBF Website – Policy - AusDBF Competition Regulations & Rules of Racing.

Whilst most will not be required to enforce the Competition Rules, it is very handy to be knowledgeable

Please ensure that you arrive early each day, well before the start of your shift.

Remember to sign on and off each day at the Volunteer Office.

MEDIA CONTACT

If the Media should approach you – **please do not make any comments.**

Please refer them to Shane Knight – Event Director ph: 0422 090 105

WEATHER CONDITIONS

1. Boats must not be taken out if the winds are too strong.
2. Boats must not be taken out in thunder or lightning. If weather develops whilst out on the water, the boat must be returned to shore immediately
3. AusDBF has a specific Policy on weather and conditions. No volunteers should ever feel their safety is compromised

BOAT CARE

Boat handling

- Take care with the sweep brackets, heads, tails and gunnels when handling the boats. Do not push on the heads or tails to move the boats.
- If you have to lift a boat, ensure you bend your knees to prevent injury and carry it at waist level, only holding on to the moulded handles. If no handles are available, the boat will need to be turned upside down and carried by the gunnels. It requires at least 12 people to achieve this
- When leaving the boat loading area, warn the sweep to look behind first, so as to avoid a collision or damage the steering oar under the loading pontoon.
- When coming in to the boat loading area, ensure that the sweep comes in slowly and guides the boat on to the correct lane number you are showing them. Do not run the boat onto the pontoon or loading area. This will damage the bottom of the boats.
- **Report to the Chief Boat Loading Officials** any damage, accident or breakage immediately so that it can be repaired.

Care and usage of dragon boats

Dragon boats are pretty simple and, although they appear robust, are purpose-built at a minimal weight. A keen eye can detect failings while common sense will prevent damage.

Checklist - What to check?

Drummer's seat

Head and tail mount

Steering arm

Sweep oar

Paddlers seats

Buoyancy compartment

Need to check for?

Looseness / loose joints

Looseness / broken mountings

Securing bolts tightness, sweep oar attachment, cracking of hull at arm mounting point

Signs of splitting or cracking in the oar

Seats can detach due to pressure exerted by paddlers against the sides of the boat.

Check for raised screws

Periodically check compartment for water.

Empty as required

COLLISION - be prepared!

A fully manned dragon boat weighs nearly 2 tons and is not built for collisions with other boats or the shore. An impact may appear minor but with the energy involved major damage can be expected and should be checked carefully.

Boat/ Boat collision

1. Signs of cracking in the gelcoat of the hull indicate point of contact. The (surface) cracking in itself is not necessarily a problem as the fiberglass construction will flex considerably before failure.
Look for hidden damage.
2. Head – tail collision – breaking the head-tail & the mounting point.
3. Impact against steering arm can cause very significant damage to where attached to the boat.
4. If for whatever reason there is significant hull damage, water can enter the void between the inner / outer hull. Drain plugs are provided and should be checked regularly - otherwise boat weights will become uneven with subsequent disadvantage.

Boat / Shore collision

1. Hull damage from colliding with pontoon / shore and when loading / unloading paddlers.
2. Underwater damage when run aground. These are generally scratches but if the boat is sitting on a sharp object during loading it may puncture the hull.
3. Head / tail damage is common with contact with the pontoons and other boats –mostly due to lack of attention.

Opening Ceremony

We are pleased to invite all Volunteers to attend the Australian Dragon Boat Championships Opening Ceremony to be held on Thurs April 9th onsite at the Grandstand.

The eye dotting is the awakening of the dragon - a Chinese tradition stretching back thousands of years.

The ceremony is about waking and giving life to the dragon. It represents respect for the dragon and it gets him into a good and friendly mood towards each individual paddler, the team, and the community. In turn, the dragon will protect paddlers, teams and the community during the race. It is considered bad luck to race in a dragon boat that has not been properly awakened.

After Party

To celebrate the Australian Dragon Boat Championships, there may be an arrangement whereby catering vendors stay open late after the racing. You are not expected to stay behind unless requested.

GENERAL INFORMATION

Volunteer Office for check in, info uniforms etc at top of Grandstand (see map).

After Party – See page 18

Alarm clock - check to see if your alarm is set at the correct time

Alcohol - is not to be consumed whilst you are on duty and at SIRC except when provided by organizers

Alert - be alert and aware of your surroundings at all times

Backpacks / bags - you are welcome to bring a bag with you, however all care & no responsibility will be taken when left in Volunteer HQ area – please leave your valuables at home

Body language - can tell a lot about a person – avoid standing with arms folded whilst talking

Briefings - by Team leader/Race Official each morning

Breaks - if you need a break/time out, contact your Team Leader

Bum bags - use them to carry your money, keys etc.

Child Protection - make sure that you are never alone with any children and avoid any physical contact

Children – unfortunately, we can't accommodate children whilst you are on duty.

NB: Children are not permitted in any of the restricted areas.

Communication - clear, concise at all times particularly if using a radio

Confidential information - is not to be shared, given out or used for personal use

Debriefing by Team Leader at the end of each day

Dress appropriately for the job that has been allocated to you – non slip shoes for water. If the forecast is adverse, bring a waterproof.

Duty of care - ensure that everyone is well looked after – including yourself. If you have a medical condition your Volunteer Coordinator should be informed. **LOOK AFTER YOURSELF!**

Enjoy - with all the responsibility you have – don't forget to enjoy what you are doing

Equipment - to be checked at beginning, throughout the day and end of each day – report any faulty equipment and ensure batteries are being recharged when necessary and at the end of the day. Look after equipment as if it were your own

Family members - are not permitted into authorized areas unless they are registered Volunteers

Feedback - whether positive or negative will be appreciated

First Aid - know where First Aid station is located – as per site map

Finish Tower – strictly no admittance unless you are working there

Fit - early night, good night's sleep, adequate nutrition & well hydrated

Focus on your assigned job – know it and do it well

Garbage - please report any garbage overflows so that they can be attended to

Grievances - if you have any problems / issues see Volunteer Coordinators

Hand signals - take care when using hands for signalling – no rude gestures – thanks!

Hat - please wear your hat to protect your face from the sun – sunblock is provided

Hydration- please drink plenty of fluids to prevent dehydration. **Bring your own bottle**

There will be water stations for you to fill up but we want a zero plastic litter event. Bottled water will only be supplied to the start pontoon and boat officials.

Identify risks & hazards to prevent any accidents occurring and report them to the Safety Officer

Volunteer Information Office - please do not congregate around it

Issues and Complaints - please direct to Volunteers Coordinators.

Job performances - seek honest evaluations from peers

Kenny (Toilet) rounds - someone has to do it – and everyone will love you for this service – ***no cleaning required*** - restocking toilet paper only.

Out Of Order signs will be available

ID Tag with Lanyard: must be worn by Race Officials, Volunteers and Competitors at all times whilst on duty or competing.

Legal responsibilities - think before you act – being aware, not to put self in awkward positions

Lost & Found – property box situated in volunteer office

Lunches, morning tea and lunch. Afternoon snacks will be provided each day – energy bar, chocolate, biscuits, similar, fruit & drink etc

Media - please refer to – **Shane Knight** - Event Manager ph 0422 090 105

Messages can be left at Information Desk in Volunteer HQ's

Mud map - study this - know site area and emergency evacuation assembly points (see maps).

Mobile phones are not to be used whilst on duty unless in an emergency please

No Smoking, swearing, slang, chewing gum, alcohol, drugs, taking tips or illegal activities

Notice board - messages will be posted on notice board outside Volunteer HQ's unless urgent

Parking -available on site at SIRC. You will be notified as a volunteer

Pen & paper - carry these with you – jot down any notes or incidents

Professional and Polite behaviour at all times

Punctual - this is essential and very necessary

Quick and appropriate response to any emergencies –

Know where the Emergency Evacuation Point is – **at rear of athlete zone**

Reliable and responsible at all times

Report any breakages, damages, incidents

Revise Manual information and rules, know your job well

Security - be mindful of everyone around you – report any suspicious behaviours

Sign on & off is necessary at the beginning and end of each day

Slip Slop & Slap sunscreen to face, neck, arms & legs to prevent sunburn

Smile - it doesn't cost anything - maintain a sense of humour

Snacks - please bring along some snacks if you tend to get hungry during the day

Team leaders have been appointed to each area – report to them for briefings & debriefings - they are your first point of contact for any problems, issues or incidents

Time out – if you need it, talk with your Team Leader

Training sessions – compulsory to attend..... if organised.

Unauthorized persons - if you don't have an ID tag – you don't go in to any restricted areas

Uniform - to be clean, neat & tidy, must be worn at all times when on duty – wear it with pride!

Voice production - to preserve your voice – practice using it

Volunteers - without you all – The 2020 Australian Dragon Boat Championships wouldn't happen.

Website check it out <https://www.ausdbf.com.au/events1/auschamps/>

Work as a team member there is no “I” in team **T**ogether **E**ach **A**chieves **M**ore

Work Health & Safety - **identify and report** risks and potential hazards to minimize accidents

X-ray vision - pick up any litter etc. which may cause accidents or injuries

Yawning is very unprofessional

Zzzzzzzzzz!!!!!!!!!!!!!! Please...no sleeping on the job!

**IF YOU HAVE ANY QUESTIONS AT ANY TIME DON'T HESITATE TO ASK YOUR
RACE OFFICIAL OR ANY OF THE VOLUNTEER COORDINATORS OR ASK AT
THE VOLUNTEER OFFICE**

HAVE A GREAT TIME

Enjoy your volunteering – Enjoy the experience of
AUSTRALIAN DRAGON BOAT CHAMPIONSHIPS
2020 at Sydney International Regatta Centre.
...And THANK YOU!

APPENDIX A:

PROGRAM for the Australian Championships (subject to change)

DATE	EVENT ACTIVITY	DETAILS
Wednesday 8th April, 2020	Training sessions SIRC Officials & Volunteers Briefings	Scheduled roster for crews 0800hrs – 1500hrs Some loaders required
	Race Officials briefing	1400hrs – 1545 hrs, Regatta Rooms above Boatshed
	Team Managers Meeting	1600 hrs – 1730 hrs Regatta Rooms above Boatshed
Thursday 9th April, 2020 Day1 racing	Australian Club Championships SENIORS 200 m Racing Snr A/B/C All classes	Small boats (10s) and standard boat (20s)
Friday 10th April, 2020 Day 2 racing	Australian Club Championships SENIORS 500m Senior A/B/C All Classes 2000m Senior A/B/C All Classes	Small boats (10s) and standard boats (20s) Small boats (10s) standard boats (20s)
Saturday 11th April, 2020 Day 3 racing	Australian Club Championships Seniors 2k (cont'd) State v State Competition	Small and Standard Boats
Sunday 12th April, 2020 Day 4 racing	Australian Club Championships Premier U18	500m and 2k Open/Youth/Junior U16/Junior U18 Women's, Open, Mixed Small boats (10s) standard boats (20s)
Monday 13th April Day 5 Racing	Australian Club Championships Premiers U18	200m and 2k Open/Youth/Junior U16/Junior U18 Women's, Open, Mixed Small boats (10s) standard boats (20s)

AUSTRALIAN CHAMPIONSHIPS__DRAGON BOAT RACING HISTORY

1997	Australian Championships	Patawalonga River, Glenelg	SA
1998	Australian Championships	Canberra	ACT
1999	Australian Championships	Yarra River, Melbourne	VIC
2000	Australian Championships	SIRC, Penrith	NSW
2001	Australian Championships	Darwin	NT
2002	Australian Championships	Gold Coast	QLD
2003	Australian Championships	RRC, West Lakes	SA
2004	Australian Championships	Canning River, Perth	WA
2005	Australian Championships	Canberra	ACT
2006	Australian Championships	Nagambie Lake, Nagambie	VIC
2007	Australian Championships	SIRC, Penrith	NSW
2008	Australian Championships	Champion Lakes	WA
2009	Australian Championships	Sunshine Coast	QLD
2010	Australian Championships	RRC, West Lakes	SA
2011	Australian Championships	Lake Burley Griffin, Canberra	ACT
2012	Australian Championships	The Docklands, Melbourne	VIC
2013	Australian Championships	SIRC, Penrith	NSW
2014	Australian Championships	Sunshine Coast	QLD
2015	Australian Championships	Champion Lakes	WA
2016	Australian Championships	RRC, West Lakes	SA
2017	Australian Championships	Gateway Lakes, Wodonga	VIC
2018	Australian Championships	Lake Kawana	QLD
2019	Australian Championships	Weston Park, Canberra	ACT

THE VOLUNTEERS ROOM IS AT THE TOP OF THE MAIN GRANDSTAND ON THE RIGHTHAND SIDE WHEN VIEWING FROM THE WATER. See green square below

APPENDIX B:
Venue Plan – SIRC Penrith.





